

**NORTH LONDON WASTE AUTHORITY**

**REPORT TITLE:**

NORTH LONDON HEAT AND POWER PROJECT - UPDATE

**REPORT OF:**

HEAD OF LEGAL AND GOVERNANCE

**FOR SUBMISSION TO:**

AUTHORITY MEETING

**DATE:**

7 December 2017

**SUMMARY OF REPORT:**

This report contains an update on the North London Heat and Power Project, and covers in particular:

- An update on the Best Value Consultation which has taken place with a closing date of 24 November;
- A recent newsletter distribution to residents and businesses in the area around the EcoPark, and ongoing communications activities proposed for 2018;
- A recommendation to appoint communications advisers to support the Authority in carrying out communications during the implementation of the NLHPP.

**RECOMMENDATIONS:**

The Authority is recommended to

1. Note the report and in particular (a) the update on the Best Value Consultation exercise and (b) that an ongoing programme of communication and engagement will be developed in 2018 in advance of the start of construction works;
2. Delegate authority to the Managing Director to finalise the draft communications scope and procure communications advisers on the basis set out in section 3 of this report and to finalise and enter into the contract for such services.

**SIGNED:** .....Head of Legal and Governance

**DATE:** 27 November 2017

## **1 INTRODUCTION**

- 1.1 In February 2017 the Secretary of State granted the Authority's application for a Development Consent Order (DCO) for a replacement Energy Recovery Facility, with associated works, including a Resource Recovery Facility (RRF) with a new Reuse and Recycling Centre (RRC), and EcoPark House, a visitor reception centre, on the Edmonton EcoPark, the project known as the North London Heat and Power Project (NLHPP).
- 1.2 As part of the process of implementing the North London Heat and Power Project, to the Authority will engage with local businesses and residents so that they have information about the works being carried out at the EcoPark, and any impact on them. In addition, there are requirements to continue engagement with those with land interests at the site, and with other interested parties, including through the community liaison group provided for in the code of Construction Practice.

## **2 BEST VALUE CONSULTATION**

- 2.1 As indicated in the report to the Authority meeting on 28 September (agenda item 13) a consultation exercise has been carried out in accordance with the requirements of the Best Value Regulations. The consultation started on 9 November, and notification was sent to each of the Constituent Boroughs, to local businesses, and to local communities, and those other individuals or groups who have indicated an interest in being kept informed of progress on the NLHPP.
- 2.2 The consultation closed on 24 November, and 22 responses had been received at the time of finalisation of this report. At the time of publication of this report, the responses had not been reviewed. Any key issues will be mentioned at the meeting. and the outcome of the consultation will be reported to the Authority to be taken into account in its decision making on the delivery model for the new Energy Recovery Facility

## **3 COMMUNICATIONS**

- 3.1 A newsletter has been issued to 29,000 residents and businesses within an approximate radius of 1.5 miles from the EcoPark to provide confirmation that the Development Consent Order, on which they were consulted prior to the application, has been granted, and to provide an updated timeline for works. A copy is at Appendix A of this report. This brief update will be supplemented through the construction period with further newsletter updates, which will also be available through the project website, northlondonheatandpower.london. Through the website, individuals and organisations can register to be kept up to date, and those who have already registered will receive the newsletter by email. Other communication channels will be used, in particular during the construction phase, to make sure that residents and local businesses are kept up to date. These will include social media and the press, and consideration will be given to what information would be helpful at or near the site. As part of this, the Authority will work with the Constituent Boroughs and with key stakeholders to make sure that NLHPP information is effectively communicated.
- 3.2 A community liaison group will be set up during the course of 2018, so that it is in place before the commencement of works (the earliest of which is scheduled to be in late 2018, subject to further decisions by the Authority). The Code of Construction Practice submitted with the DCO application provides for a community liaison group, with representatives from

the Contractor, LondonEnergy Ltd, LB Enfield, Lee Valley Regional Park Authority, neighbouring borough councils, Eley Industrial Estate and community representatives. It is expected that the composition of the community liaison group may alter over the life of the project as the works arise, but a core group would remain constant throughout the project.

- 3.3 Support will be required for this activity, and it is therefore proposed to appoint communications consultants to assist in communications relating to the NLHPP, and also to provide support on other Authority activities as necessary. A draft scope of works is set out in Appendix B, and the estimated value of the contract is contained in the Part II report relating to this project.
- 3.4 To ensure that the development and implementation of the communications programme meets the necessary planning requirements and further to ensure a proactive approach to keeping all stakeholders fully informed to mitigate any potential complaints or negative publicity around the DCO implementation, Members are recommended to authorise the procurement and appointment of communications advisers as set out above.
- 3.5 In progressing the procurements required for the implementation of the project, officers will continue to address issues relating to best value for the Authority, and to ensure that consideration is given to any impact on equalities arising from project activity, and to the health and well-being of those engaged in the project and surrounding areas, as set out in the Sustainability Statement submitted with the application for the Development Consent Order.

## **4 CONCLUSION**

- 4.1 NLHPP is a programme of works, most of which are contained on the EcoPark itself, but some of which will be carried out in the Lee Valley Regional Park. It is anticipated that other construction projects will occur in the area during the ten year period of this project, including the proposed development at Meridian Water. It is important that local businesses, residents, community groups and ward Members are kept informed of the works, and are able to understand the activity going on to progress the project. The measures mentioned in this report, to be developed further over the next year, are intended to achieve effective communication to relevant parties.

## **5 COMMENTS OF THE LEGAL ADVISER**

- 5.1 The Legal Adviser has been consulted in the preparation of this report and comments have been incorporated.

## **6 COMMENTS OF THE FINANCIAL ADVISER**

- 6.1 The budget and medium term forecast included funding for operating costs relating to the NLHPP. The cost of the existing and future communications work have been planned within this budget rather than the communications budget so that the full cost of the project can be recorded.

**Documents used:** Development Consent Order and Application Documents including Sustainability Statement; Decision letter. Available through [infrastructure.planninginspectorate.gov.uk/projects/london/north-london-heat-and-power-project/?ipcsection=docs](https://infrastructure.planninginspectorate.gov.uk/projects/london/north-london-heat-and-power-project/?ipcsection=docs).

**Contact Officer:**

Ursula Taylor  
Head of Legal and Governance  
Unit 1B, Berol House  
25 Ashley Road  
Tottenham Hale  
N17 9LJ  
Tel: 020 8489 4306

**REPORT ENDS**

**APPENDIX A – AUTUMN 2017 NEWSLETTER**

# North London Heat and Power Project

Autumn 2017

nlnwa north  
london

Heat and  
Power  
project

Image showing potential visual of the new ERF.



## Background Information

In February 2017, the Secretary of State for Business, Energy and Industrial Strategy granted a Development Consent Order (DCO) for us (North London Waste Authority) to build a replacement energy recovery facility, and associated development, at the Edmonton EcoPark.

The DCO is available to view, in full, on our website [northlondonheatandpower.london](http://northlondonheatandpower.london). Further projects updates are available in both the 5 April and 28 September 2017 North London Waste Authority reports which are available as a drop down menu at [nlwa.gov.uk/governance-and-accountability/authority-meetings](http://nlwa.gov.uk/governance-and-accountability/authority-meetings)

## What is the DCO?

The DCO authorises us to build a new Energy Recovery Facility, and also:

- a Resource Recovery Facility (RRF) which will manage some of the waste which comes into the site
- a new Reuse and Recycling Centre (RRC) which will be incorporated into the RRF and will be for use by the public and local businesses
- EcoPark House which will contain an office block and visitor reception centre (the latter will also be used for waste related education).

## Plans for 2017 – 2018

At the moment, we are planning for all the work, including preparing for the procurement of contractors to carry out the building works. Apart from some ground investigation work, other ground preparations at the EcoPark and possibly the start of the work at Deephams Farm Road (towards the end of 2018), no further construction is due to take place over the next year. We will, of course, keep residents informed about future work when we have more information available.

## Timetable for DCO implementation

2017	DCO Approval and Decision Making
2018	Procurement of contractors begins
2019	Prepare the southern section of the site (the area south of the existing plant)
2020	Resource Recovery Facility and EcoPark House construction
2021	
2022	Prepare the northern section of the site (the area north of the existing plant)
2023	Construction of the Energy Recovery facility
2024	
2025	Energy Recovery facility commissioned
2026	Existing plant decommissioned and demolished
2027	
2028	Final Site works

## Plans from 2019

We plan to start work on the Energy Recovery Facility in 2022, but we need to carry out work in advance of this including building the RRF and EcoPark House. The earliest work we are planning is due to start in the beginning of 2019, and we will provide further information about this phase before the work starts.

This work will relate to the area (on the Lee Valley Regional Park) we are planning to temporarily use to support construction and new site access points to improve traffic movement during construction and after the replacement facility has been built.

The RRF and EcoPark House are due for construction throughout 2020 and into 2021. The timeline above shows the timings of the works. We will provide further information about each stage of works prior to its commencement once known.



North London Heat and Power



@NLHPP



northlondonheatandpower.london



info@northlondonheatandpower.london

Find out more about NLWA at [nlwa.gov.uk](http://nlwa.gov.uk)



## **APPENDIX B – DRAFT SCOPE OF COMMUNICATION SERVICES**

North London Waste Authority (“the Authority”) is seeking a Communication Adviser to assist the Authority in the development of a communications strategy, and communications planning and other communications support services as set out in this Scope of Services relating to the North London Heat and Power Project (NLHPP) for the development of a replacement energy recovery facility at the Edmonton EcoPark.

The successful adviser must work in partnership with the Authority throughout the development of the NLHPP. This will require the successful adviser to have a detailed understanding of the NLHPP and its objectives to ensure the successful delivery, outcomes, and performance of the NLHPP as set out within the North London Heat and Power Generating Station Order 2017 (DCO) and associated documentation. The scope of services for the Communications Adviser is set out further below

The successful adviser will be required to advise and support the Authority on the communications programmes and activities associated with the NLHPP . including but not limited to the following:

The development and implementation of a communication strategy to meet the necessary planning requirements of the DCO taking particular account of the requirements of the Code of Construction Practice supplied as an application document for the DCO, section 3 Community Relations.

Managing the NLHPP social media and digital channels throughout the DCO implementation and, working alongside the in-house communications team, to manage a number of communication channels with residents and other key stakeholders which could include, but are not limited to, printed newsletters, e-newsletters and managing the project website. This workload will fluctuate over the contract period.

Preparation for, attendance at and participation in internal and external meetings as required for the progress of the NLHPP.

Preparation of necessary reports and contributions to communications reports for inclusion as required in NLHPP documents.

Attendance at meetings of the Authority or liaison meetings with boroughs as required.

Advising on the communication approach to be adopted with regard to decentralised energy network (DEN) proposals being brought forward by the Lee Valley Heat Network (Energetik), a company owned by LB Enfield, which is intending to have its DEN Energy Centre on the south part of the EcoPark.

Advising on potential communications collaboration with the London Borough of Enfield and/or LondonEnergy Ltd jointly with the Authority in relation to the NLHPP.

Assisting with any emergencies that arise throughout the DCO implementation. This could relate to matters outside of the construction and could be in relation to the Lee Valley Heat Network, Pinkham Way or Hendon Waste Transfer Station or others as deemed appropriate and relevant by the Authority.

The successful adviser is expected to give consideration to the potential impact of the DCO implementation to local residents and businesses as an ongoing concern.

The successful advisor will be required to produce an annual communications plan (containing an evaluation of the previous year’s activity) throughout the duration of the contract period. Proactive communication actions will be included once agreed by the Authority and these will form part of an annual communications plan – the purpose of which is to help mitigate any potential issues and negative comments around the DCO implementation which may arise from a range of stakeholders. Potential issues may include, but are not limited to, road closures or diversions, days of extreme noise and so forth.

Annual proactive communication plans and the implementation of these will be complete by the successful agency.

The successful adviser should demonstrate that they are able to provide suitably qualified and experienced secondees to supplement the Authority's internal team as necessary. Such arrangements may be required on a short term or long term basis. The successful adviser should further demonstrate that they have suitably experienced employees who have worked in similar projects to advise the Authority.

#### **ADDITIONAL SERVICES**

To provide any Services within the general competency of the adviser.